

Navigating Tomorrow:

Advancing North American Specialty Chemical

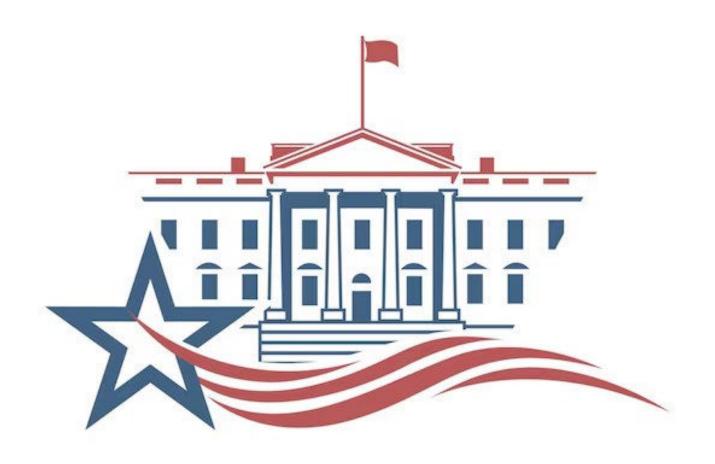
Manufacturing Toward 2030



SOCMA's Vision 2030 is a dynamic strategy to position North America as the hub for specialty chemical manufacturing by 2030.







Trump Administration: Tailwinds & Headwinds

The "America First" Manufacturing Push... With Strings Attached



Insider Takeaways

- Trump wants onshoring successes potential federal incentives and tax breaks for domestic manufacturing
- Watch for 'Buy American' provisions companies may face restrictions on sourcing materials from overseas
- Potential scrutiny on foreign-owned companies operating in the
 U.S. affects on mergers, acquisitions, and joint ventures



Corporate Tax Cuts... Short-Term Gain, Long Term Questions



Insider Takeaways

- Trump will push for corporate tax cuts to stimulate business growth, including 15% rate for "Made in America"
- How will they be paid for? tariffs are a double-edged sword that could drive up costs despite the protections
- Tax cuts without spending reductions could lead to a deficit spike, which may eventually lead to higher interest rates or unexpected economic headwinds

Federal Workforce Shrinkage... A Hidden Risk to Innovation



Insider Takeaways

- Fewer federal employees could mean even longer delays in permitting and regulatory approvals
- Regulatory paralysis Fewer people making decisions means nothing moves forward
- Less oversight does not always mean fewer regulations—it can also mean inconsistent application of rules





Investing in Your Success

- Improving Partnerships
- Business Intelligence
- Influencing Policy
- Preparing our Workforce

